** PUBLIC DISCLOSURE COPY ** Extended to May 15, 2023

Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information. Inspection

Department of the Treasury Internal Revenue Service

Open to Public

A	roi tiit	2021 calendar year, or tax year beginning 000 1, 2021 and 6	ending C	JON 30, 2022	
В	Check if applicabl	C Name of organization		D Employer identifi	cation number
	Addre	Ocean Conservancy			
	Name chang	Doing business as		23-72451	52
	Initial return		Room/suite	E Telephone numbe	r
	Final return			(202) 42	
	termin	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	58,310,566.
	Amen return	washington, be 20050		H(a) Is this a group re	
	Application	F Name and address of principal officer: Kenneth Donaldson		for subordinates	? Yes X No
	pendir	same as C above		H(b) Are all subordinates in	ncluded? Yes No
1	Tax-ex	empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) o	or 527	If "No," attach a	list. See instructions
		e: ▶ www.oceanconservancy.org		H(c) Group exemption	
		organization: X Corporation Trust Association Other	L Year	of formation: 1972 N	State of legal domicile: DC
P	art I	Summary			
ø		Briefly describe the organization's mission or most significant activities: Ocear			
Activities & Governance		protect the ocean from today's greatest o			
er.	2	Check this box 🕨 📖 if the organization discontinued its operations or dispos	sed of more	e than 25% of its net as	
ŏ	3	Number of voting members of the governing body (Part VI, line 1a)		3	18
<u>ه</u>		Number of independent voting members of the governing body (Part VI, line 1b)			17
es	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)		5	149
ξ	6	Total number of volunteers (estimate if necessary)		6	364935
Act	7 a	Total unrelated business revenue from Part VIII, column (C), line 12		7a	0.
_	b	Net unrelated business taxable income from Form 990-T, Part I, line 11		7b	0.
				Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)		53,132,508.	48,096,943.
	9	Program service revenue (Part VIII, line 2g)		0.	0.
š	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		1,602,958.	1,168,097.
_	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		552,364.	387,356.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) .		55,287,830.	49,652,396.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		2,214,771.	2,279,301.
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) .		16,173,474.	
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 5,542,53		332,033.	499,147.
×	b			10 000 506	10 056 202
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		12,830,536.	
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		31,550,814.	40,853,139.
	19	Revenue less expenses. Subtract line 18 from line 12		23,737,016.	
Net Assets or Fund Balances			Be	eginning of Current Year	End of Year
Sset	20	Total assets (Part X, line 16)		84,154,444.	95,022,230.
et A	21	Total liabilities (Part X, line 26)		4,385,407.	14,272,957.
짇	22	Net assets or fund balances. Subtract line 21 from line 20		79,769,037.	80,749,273.
	art II	Signature Block			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
		Ities of perjury, I declare that I have examined this return, including accompanying schedules			y knowledge and belief, it is
true	e, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wh	ich preparei	- 1	
0:-		Kennih Donaldson		Feb 13, 2	2023
Sig		Signature of officer Kenneth Donaldson, Chief Financial Off	Ficer	Date	
He	re	Type or print name and title	ricer		
_			1 /	Date Check	TI PTIN
Pai	d	Print/Type preparer's name Lori A. Collingsworth		02/13/23 of self-employ	
	parer	Firm's name Rogers & Company PLLC	NUVI	Firm's EIN	58-2676261
	Only	Firm's address 8300 Boone Boulevard, Suite 600		I IIIII 2 LIIV	<u> </u>
550	· · · · · · ·	Vienna, VA 22182		Phone no (7	03) 893-0300
Ma	v the II	RS discuss this return with the preparer shown above? See instructions		T HORO HO. (7	X Yes No
u	,	DOUBLE COMMISSION CONTRACTOR CONTRAC			10

Form **990** (2021)

Total program service expenses ▶

31,418,652.

Form 990 (2021) Ocean Conservancy Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
_	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or		- 25	
5	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for	Ť		
•	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		37	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			٠,,
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Λ	
a	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	1-75		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	21	Х	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	<u> </u>	41	

Form 990 (2021) Ocean Conservancy Part IV Checklist of Required Schedules (continued)

			V	NI.
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	<u> </u>
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			X
h	Schedule K. If "No," go to line 25a Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24a 24b		_^
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		
·	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07		X
28	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
-	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?//f			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	00		X
22	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	- 55		
٠.	Part V, line 1	34		Х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	38	Х	
Pai	Note: All Form 990 filers are required to complete Schedule 0 It V Statements Regarding Other IRS Filings and Tax Compliance	30	21	
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 115			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	

Ocean Conservancy
Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

			Yes	NO
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 149			
			Х	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Λ	
٥-	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.	0-		Х
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a 3b		
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	30		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	4a		Х
h	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	48		
b	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
52	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
-	any contributions that were not tax deductible as charitable contributions?	6a		х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
-	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders 11a			
D	Gross income from other sources. (Do not net amounts due or paid to other sources against			
100	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	ıza		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
_	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand 13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 17			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ►AL, AR, CA, FL, GA, HI, IL, KS, KY			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3	s only) availa	able
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, are	d fina	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	Kenneth Donaldson - (202) 429-5609			
	1300 19th ST NW Ste 800, Washington, DC 20036			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

ot Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See the instructions for the order in which to list the persons above.

(A)	(B)			((C)			(D)	(E)	(F)	
Name and title	Average	(do	Position		Reportable	Reportable	Estimated				
	hours per	box	(do not check more than one box, unless person is both an		compensation	compensation	amount of				
	week	┢	officer and a director/trustee)		from	from related	other				
	(list any	Individual trustee or director						the	organizations	compensation	
	hours for	or di	96			ated		organization	(W-2/1099-MISC/	from the	
	related	ustee	trust		e e	bens		(W-2/1099-MISC/	1099-NEC)	organization	
	organizations below	ual tr	tional) ploye	st con	_	1099-NEC)		and related organizations	
	line)	divid	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations	
(1) Janis Searles Jones	50.00	=	느	0	~	王壶	Œ				
CEO		х		х				562,675.	0.	56,363.	
(2) Emily Woglom	45.00										
EVP		1		Х				264,167.	0.	33,386.	
(3) Sarah Humphries	45.00										
Chief Development Officer					Х			245,706.	0.	36,922.	
(4) Chris Dorsett	45.00										
VP, Conservation					Х			230,185.	0.	45,514.	
(5) Katherine Andrews	45.00								_		
Chief of Strategy					Х			245,245.	0.	25,177.	
(6) Kenneth Donaldson	45.00										
CFO	45 00			Х				230,661.	0.	24,541.	
(7) Julia Roberson	45.00				l			000 555		04 165	
VP, Communications	45 00				Х			228,775.	0.	24,165.	
(8) Adrienne Loftin	45.00							000 200		00 050	
Chief People & Culture Officer	45 00				Х			208,399.	0.	22,958.	
(9) Scott Highleyman	45.00	-			٠,			100 710	0.	40 507	
VP, Artic Programs	45 00				Х			180,712.	0.	42,597.	
(10) Anne Merwin	45.00	-			х			170 721	0.	10 751	
VP, Conservation	45 00				Λ			178,731.	0.	42,751.	
(11) George Leonard	45.00	-			٦,			160 225	0	41 700	
Chief Scientist	45.00				Х			168,335.	0.	41,780.	
(12) Jeffrey Watters	45.00	-			х			164,395.	0.	11 170	
VP, External Affairs	45.00				Δ			104,393.	0.	41,478.	
(13) Malissa Lash	45.00	1			х			157,276.	0.	41,326.	
VP, Resource Development (14) Kelly Luck	40.00				^			131,210.	0.	41,320.	
Sr Director, Foundation & Government	40.00	1				x		155,695.	0.	41,120.	
(15) Teresa Parsons	45.00					1		133,033.	0.	41,120.	
Sr Director, Conservation Support	13.00	1				x		168,032.	0.	20,755.	
(16) Michelle Frey	40.00					+		200,002.		20,700•	
Senior Director, Digital Outreach		1				x		147,779.	0.	40,616.	
(17) Trishna Gurung	40.00					† <u> </u>		==:,::0			
Sr Director, Communications		1				х		147,494.	0.	40,582.	
•	•	•	_	_		•	_			- 000	

23-7245152 Ocean Conservancy Page 8 Form 990 (2021) Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (F) (A) (C) (D) (E) Position Name and title Average Reportable Reportable Estimated (do not check more than one hours per compensation compensation amount of box, unless person is both an officer and a director/trustee) week from from related other (list any the organizations compensation ndividual trustee or director hours for organization (W-2/1099-MISC/ from the related nstitutional trustee (W-2/1099-MISC/ 1099-NEC) organization organizations ey employee 1099-NEC) and related below organizations)fficer line) 40.00 (18) Richard Sheard 0. X 153,848. 19,676. Senior Director, Shipping Emissions (19) Suzanne H. Woolsey 2.00 X X 0 . 0. 0. Chair 2.00 (20) Jenny Flores X 0. X 0. 0. Vice Chair (21) W. Bowman Cutter 2.00 X 0 . 0. 0. Secretary 2.00 (22) Lawrence Wagenberg 0. Х 0. Х Ο. Treasurer 2.00 (23) Claire Bernard Х 0. 0. 0. Director (24) Erin Browne 2.00 X 0. 0. 0. Director 2.00(25) Bonnie M. Crabtree X 0. 0. Director 2.00 (26) Steve Gibbs Director 0 0 0. 3,838,110. 0. 1b Subtotal 0. 0. c Total from continuation sheets to Part VII, Section A 3,838,110. 641,707. d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable 53 compensation from the organization Yes No

3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
Newport One Inc.	Fundraising	
21 Railroad Avenue, Duxbury, MA 02332	Consulting	445,045.
Giant Machines Software LLC, 101 Greenwich	App Development and	
Street, Suite 405 , New York, NY 10006	Maintenance	288,500.
iWRC Global LLC	Program/Project	
217 Beech Street, Cranford, NJ 07016	Management, Training	217,500.
Ocean Wonks, LLC		
175 Carroll Avenue, Newport, RI 02840	Policy Counsel	200,000.
Three21 Creative, LLC, 121 South Orange	Website Design,	
Avenue, Suite 980N, Orlando, FL 32801	Development, and Inf	186,125.
 Total number of independent contractors (including but not limited to those liste \$100,000 of compensation from the organization ► 		
\$100,000 of compensation from the organization > 12		

See Part VII, Section A Continuation sheets

Form **990** (2021)

Form 990 Ocean Co	JIIDCI Vali	<u>~ y </u>							23-724	<u> </u>
Part VII Section A. Officers, Directors, T	rustees, Key E	mple	oyee	s, a	nd l	High	est	Compensated Employ	rees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition	1		Reportable	Reportable	Estimated
	hours	(cl				арр	oly)	compensation	compensation	amount of
	per	È				ΓĖ	Ė	from	from related	other
	week					yee		the	organizations	compensation
	(list any	ector				old m		organization	(W-2/1099-MISC)	from the
	hours for	or din	a)			ited e		(W-2/1099-MISC)		organization
	related	stee (ruste			suac				and related
	organizations	al tru	onal t		oloyee	com				organizations
	below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
	line)	Ĕ	Ë	₽	ş.	Ξ̈́	요			
(27) Denise Godreau	2.00	١								
Director		Х						0.	0.	0
(28) Colin le Duc	2.00									_
Director		Х						0.	0.	0
(29) William E. Martin	2.00									
Director		X						0.	0.	0
(30) Jeremy Milo	2.00									
Director		Х						0.	0.	0
(31) Jeanie Nelson	2.00									
Director		Х						0.	0.	0
(32) Sanjay A. Pingle	2.00									
Director		Х						0.	0.	0
(33) John Sargent	2.00							-	-	
Director		x						0.	0.	0
(34) Robin Schulman	2.00									
Director	2.00	x						0.	0.	0
(35) Steve Strongin	2.00								•	•
Director	2.00	Х						0.	0.	0
Difector		^						0.	0.	0
		1								
		-								
		1								
		1								
		1								
		1								

1 (4)		Check if Schedule O contains a response or no	ote to any lin	e in this Part VIII			
		Check if Schedule O contains a response or no	ste to any iii	(A) Total revenue	Related or exempt	(C) Unrelated business revenue	Revenue excluded
nts nts	1 :	a Federated campaigns 1a	29,266.				
Contributions, Gifts, Grants and Other Similar Amounts		b Membership dues 1b					
S, C		c Fundraising events1c					
Gift		d Related organizations 1d					
JS,		e Government grants (contributions) 1e	783,177.				
er S	1	f All other contributions, gifts, grants, and					
혈취		***	,284,500.				
a de	9	g Noncash contributions included in lines 1a-1f 1g \$ 3	,065,865.				
<u>a</u> 0		h Total. Add lines 1a-1f		48,096,943.			
			siness Code				
ice	2						
ue v		b					
m S		c					
gra Re		d					
Program Service Revenue		f All other program service revenue					
		g Total. Add lines 2a-2f					
	3	Investment income (including dividends, interest, a					
	_	other similar amounts)		914,696.			914,696.
	4	Income from investment of tax-exempt bond proce		,			,
	5	Royalties		269,843.			269,843.
) Personal				
	6	a Gross rents 6a					
	-	b Less: rental expenses 6b					
		c Rental income or (loss) 6c					
		d Net rental income or (loss)	>				
	7		(ii) Other				
		assets other than inventory 7a 8,911,571.					
	١	b Less: cost or other basis					
Revenue		and sales expenses 7b 8,658,170.					
eve		c Gain or (loss) 7c 253,401.		252 424			050 404
er B		d Net gain or (loss)		253,401.			253,401.
Oth	8	a Gross income from fundraising events (not					
١		including \$ of contributions reported on line 1c). See					
		Part IV, line 188a					
		b Less: direct expenses 8b					
		c Net income or (loss) from fundraising events					
		a Gross income from gaming activities. See					
		Part IV, line 19 9a					
		b Less: direct expenses 9b					
		c Net income or (loss) from gaming activities					
	10	a Gross sales of inventory, less returns					
		and allowances10a					
	ı	b Less: cost of goods sold10b					
\Box		c Net income or (loss) from sales of inventory					
ရ			siness Code				
Miscellaneous Revenue	11 :	a Other revenue 90	00099	117,513.			117,513.
llan /en	١	b					
Re		c					
Ž		d All other revenue		117 513			
	12	e Total. Add lines 11a-11d	······· P	117,513. 49,652,396.	0.	0.	1,555,453.
	16	I DIGHT I DE POTTUDO. COLO III DEL HULLIUTI D					

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX								
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses			
1	Grants and other assistance to domestic organizations	4 045 500	4 045 500					
	and domestic governments. See Part IV, line 21	1,347,783.	1,347,783.					
2	Grants and other assistance to domestic							
	individuals. See Part IV, line 22							
3	Grants and other assistance to foreign							
	organizations, foreign governments, and foreign	004 540	004 540					
	individuals. See Part IV, lines 15 and 16	931,518.	931,518.					
4	Benefits paid to or for members							
5	Compensation of current officers, directors,	2 (55 026	0.766.105	404 017	405 504			
	trustees, and key employees	3,655,926.	2,766,185.	404,217.	485,524.			
6	Compensation not included above to disqualified							
	persons (as defined under section 4958(f)(1)) and							
	persons described in section 4958(c)(3)(B)	10 045 110	0 146 020	1 000 000	1 605 455			
7	Other salaries and wages	12,045,112.	9,146,830.	1,292,827.	1,605,455.			
8	Pension plan accruals and contributions (include	[[[]	424 020	61 063	74 405			
	section 401(k) and 403(b) employer contributions)	560,416.	424,028.	61,963.	74,425.			
9	Other employee benefits	1,907,586.	1,443,338.	210,912.	253,336.			
10	Payroll taxes	1,049,268.	793,908.	116,013.	139,347.			
11	Fees for services (nonemployees):							
	Management	100 000	155 204	E 10E	21 620			
	Legal	182,039.	155,304.	5,105.	21,630.			
	Accounting	127,029.		127,029.				
	Lobbying	499,147.			499,147.			
	Professional fundraising services. See Part IV, line 17	138,068.		138,068.	499,147.			
f	Investment management fees	130,000.		130,000.				
g	Other. (If line 11g amount exceeds 10% of line 25,	8,507,713.	7,590,158.	487,707.	429,848.			
	column (A), amount, list line 11g expenses on Sch O.)	812,520.	695,491.	1,927.	115,102.			
12	Advertising and promotion	5,709,266.	3,367,846.	570,643.	1,770,777.			
13	Office expenses	170,541.	117,897.	24,869.	27,775.			
14	Information technology	1/0,541.	117,057.	24,000.	21,115.			
15	Royalties	1,267,266.	917,127.	197,958.	152,181.			
16	Occupancy	692,029.	624,764.	13,918.	53,347.			
17	Travel	052,025.	024,704.	13,510.	33,3476			
18	Payments of travel or entertainment expenses							
19	for any federal, state, or local public officials Conferences, conventions, and meetings	242,801.	219,201.	4,883.	18,717.			
20		20.	,	20.				
21	Interest Payments to affiliates							
22	Depreciation, depletion, and amortization	29,127.	20,693.	4,802.	3,632.			
23	Insurance	147,512.	1,348.	146,155.	9.			
23 24	Other expenses. Itemize expenses not covered	,	= , = = = .	,				
	above. (List miscellaneous expenses on line 24e. If							
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)							
а	Subscriptions	600,388.	397,289.	80,021.	123,078.			
b	List rental	230,064.	144,480.	920.	84,664.			
c	Prof. fund allocation	0.	313,464.	1,997.	-315,461.			
d				-	<u> </u>			
	All other expenses							
25	Total functional expenses. Add lines 1 through 24e	40,853,139.	31,418,652.	3,891,954.	5,542,533.			
26	Joint costs. Complete this line only if the organization							
	reported in column (B) joint costs from a combined							
	educational campaign and fundraising solicitation.							
	Check here X if following SOP 98-2 (ASC 958-720)	6,471,328.	4,063,994.	25,885.	2,381,449.			
					Earm 990 (2021)			

Check Schedule O contains a response or note to any line in this Part X	Pa	rt X	Balance Sheet			
1 Cash - non-interest-bearing 10, 919, 387, 1 25, 463, 997, 200, 211, 2 200, 236, 3 200, 211, 2 200, 236, 3 200, 211, 2 200, 236, 3 200, 211, 2 200, 236, 3 200, 211, 2 200, 236, 3 200, 211, 2 200, 236, 3 200, 211, 2 200, 236, 3 200, 211, 2 200, 236, 3 200, 236, 4 200, 211, 2 200, 236, 4 200, 211, 2 200, 236, 4 200, 211, 2 200, 236, 4 200, 211, 2 200, 236, 4 200, 211, 2 200, 236, 4 200, 211, 2 200, 236, 4 200, 211, 2 200, 236, 4 200, 211, 2 200, 236, 200, 200, 200, 200, 200, 200, 200, 20			Check if Schedule O contains a response or note to any line in this Part X			
2 Savings and temporary cash investments 200, 2311. 2 200, 236.						End of year
2 Savings and temporary cash investments 200, 2311. 2 200, 236.		1	Cash - non-interest-bearing	10,919,387.	1	25,463,997.
3 Pledges and grants receivable, net 21,851,33 11,364,895.		2		200,211.	2	200,236.
4 Accounts receivable, net 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 6 Loans and other receivables from other disqualified persons (as defined under section 4958(h)(11), and persons described in section 4958(k)(3)(B) 7 Notes and loans receivable, net 8 Inventories for sais or use 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D 1 Lyas (11) Lyas (12) Lyas (12) Lyas (13) Lyas (13) Lyas (14) Lyas (14) Lyas (14) Lyas (14) Lyas (14) Lyas (14) Lyas (15)		3		21,851,215.	3	11,364,895.
Source Court Co		4		339,164.	4	
Controlled entity or family member of any of these persons 5		5				
6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(11), and persons described in section 4958(c)(3)(8) 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part V of Schedule D 10a 2,464,983. 11 Investments - publicly traded securities 12 Investments - publicly traded securities 12 Investments - publicly traded securities 13 Investments - publicly traded securities 14 Intangible assets 15 Other assetts. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Excrevo or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% of Schedule D 21 Cans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% of Schedule D 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% of Schedule D 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties 26 Total liabilities. Add lines 17 through 25 27 Total liabilities. Add lines 17 through 25 28 Total liabilities. Add lines 17 through 25 29 Total liabilities. Add lines 17 through 25 20 Organizations that do not follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33. 20 Paid-in or capital surplus, or land, building, or equipment fund 30 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income tother fu			trustee, key employee, creator or founder, substantial contributor, or 35%			
6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(11), and persons described in section 4958(c)(3)(8) 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part V of Schedule D 10a Land, buildings, and equipment: cost or other basis. Complete Part V of Schedule D 11 Investments - publicly traded securities 12 Investments - program-related. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrew or custodial account liability. Complete Part IV of Schedule D 21 Loans and other payables to any current or former officer, director, trustee, key employee, creator or former officer, direc			controlled entity or family member of any of these persons		5	
7 Notes and loans receivable, net 7 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 154,319 9 1,088,465. 10a Land, buildings, and equipment: cost or other basis. Complete Part Vi of Schedule D 10a 2,464,983 11 Investments: publicly traded securities 48,877,654 11 46,377,386 12 Investments: other securities. See Part IV, line 11 12 13 Investments: other securities. See Part IV, line 11 13 14 Intangible assets 14 15 15 Other assets. See Part IV, line 11 18 18 18 16 Total assets. Add lines 1 through 15 (must equal line 33) 84,154,444 16 95,022,230 17 Accounts payable and accrued expenses 2,128,467 17 4,782,879 18 Grants payable 656,383 18 560,443 19 Deferred revenue 19 Deferred revenue 20 Tax exempt bond liabilities		6				
8 Inventories for sale or use 9 Prepaid expenses and deferred charges 154,319			under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
8 Inventories for sale or use 9 Prepaid expenses and deferred charges 154,319	ţ	7	Notes and loans receivable, net		7	
10a Land, buildings, and equipment: cost or other basis. Complete Part IV of Schedule D	sse	8			8	
basis. Complete Part VI of Schedule D 10a 2 , 46 4 , 983 . b Less: accumulated depreciation 10b 1 , 384 , 500 . 11 Investments - publicly traded securities 48 , 877 , 654 . 12 Investments - other securities. See Part IV, line 11 12 13 Investments - program-related. See Part IV, line 11 13 14 Intangible assets 14 15 Other assets. See Part IV, line 11 1 , 802 , 793 . 15 8 , 890 , 603 . 16 Total assets. Add lines 1 through 15 (must equal line 33) 84 , 154 , 444 . 16 95 , 022 , 230 . 17 Accounts payable and accrued expenses 2 , 128 , 467 . 1 4 , 782 , 879 . 18 Grants payable and accrued expenses 656 , 383 . 18 560 , 443 . 19 Deferred revenue 19 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 23 Secured mortgages and notes payable to unrelated third parties 24 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17:24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 4 , 385 , 407 , 26 14 , 272 , 957 . 26 Total liabilities. Add lines 17 through 25 4 , 385 , 407 , 26 14 , 272 , 957 . 27 Net assets with donor restrictions 48 , 615 , 060 . 27 49 , 845 , 718 . 28 Net assets with donor restrictions 31 , 153 , 977 . 28 30 , 903 , 555 . 29 Capital stock or trust principal, or current funds 30 Paichi or capital surplus, or land, building, or equipment fund 30 Paichi or capital surplus, or land, building, or equipment fund 31 31 32 32 33 34 34 34 34 34	Ř	9		154,319.	9	1,088,465.
b Less: accumulated depreciation 10b 1,384,500. 9,701. 10c 1,080,483. 11		10a				
b Less: accumulated depreciation 10b 1,384,500. 9,701. 10c 1,080,483. 11			basis. Complete Part VI of Schedule D 10a 2,464,983.			
11 Investments - publicly traded securities 48,877,654. 11 46,377,386. 12 Investments - other securities. See Part IV, line 11 13 13 14 Intangible assets 14 14 15 Other assets. See Part IV, line 11 13 1,802,793. 15 8,890,603. 16 Total assets. Add lines 1 through 15 (must equal line 33) 84,154,444. 16 95,022,230. 17 Accounts payable and accrued expenses 2,128,467. 17 4,782,879. 18 Grants payable 656,383. 18 560,443. 19 Deferred revenue 92 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 23 Secured mortgages and notes payable to urrelated third parties 23 24 Unsecured notes and loans payable to urrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties 24 26 Total liabilities. Add lines 17 through 25 4,385,407. 26 14,272,957. 27 Organizations that follow FASB ASC 958, check here		b	Less: accumulated depreciation 10b 1,384,500.			1,080,483.
13 Investments - program-related. See Part IV, line 11 13 14 Intangible assets 14 15 Other assets. See Part IV, line 11 1,802,793 ⋅ 15 8,890,603 ⋅ 84,154,444 ⋅ 16 95,022,230 ⋅ 84,154,154,154 ⋅ 8			Investments - publicly traded securities	48,877,654.	11	46,377,386.
14		12	Investments - other securities. See Part IV, line 11		12	
15 Cther assets. See Part IV, line 11 1,802,793. 15 8,890,603. 16 Total assets. Add lines 1 through 15 (must equal line 33) 84,154,444. 16 95,022,230. 17 Accounts payable and accrued expenses 2,128,467. 17 4,782,879. 18 Grants payable 656,383. 18 560,443. 19 Deferred revenue 19 20 21 Escrow or custodial account liabilities 20 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17:24). Complete Part X of Schedule D 2,1 26 Total liabilities. Add lines 17 through 25 4,385,407. 26 14,272,957. 27 Organizations that follow FASB ASC 958, check here		13	Investments - program-related. See Part IV, line 11		13	
16 Total assets. Add lines 1 through 15 (must equal line 33) 84 , 154 , 444 16 95 , 022 , 230 2 , 128 , 467 17 4 , 782 , 879 3		14		4 000 -00		
17		15	Other assets. See Part IV, line 11			8,890,603.
18 Grants payable		16				95,022,230.
19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 3 Secured mortgages and notes payable to unrelated third parties 24 4 Unsecured notes and loans payable to unrelated third parties 25 5 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17·24). Complete Part X of Schedule D 26 5 Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check here ▶ ▼ 3 and complete lines 27, 28, 32, and 33. 27 Net assets without donor restrictions 48, 615, 060 27 49, 845, 718 31, 153, 977 28 30, 903, 555 5. Organizations that do not follow FASB ASC 958, check here ▶ □ 3 and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund 30 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income, or other funds 79,769,037 32 80,749,273 .		17				4,782,879.
20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17·24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 4, 385, 407·25 8, 929, 635·26 Total liabilities. Add lines 17 through 25 4, 385, 407·26 14, 272, 957·27. Organizations that follow FASB ASC 958, check here \[\bar{X} \] and complete lines 27, 28, 32, and 33. 27 Net assets with donor restrictions 28 Net assets with donor restrictions 00 Granizations that do not follow FASB ASC 958, check here \[\bar{X} \] and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 29 Paid-in or capital surplus, or land, building, or equipment fund 30 Retained earnings, endowment, accumulated income, or other funds 31 Retained earnings, endowment, accumulated income, or other funds 79,769,037·32 80,749,273.		18		656,383.		560,443.
21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 27 Organizations that follow FASB ASC 958, check here And complete lines 27, 28, 32, and 33. 28 Net assets with donor restrictions 29 Net assets with donor restrictions 30 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income, or other funds 32 Total net assets or fund balances 29 29 1 20 22 22 2 23 2 24 2 25 Other liabilities (including federal income tax, payables to related third parties 24 24 2 25 Other liabilities (including federal income tax, payables to related third parties 24 26 Total liabilities. Add lines 17 through 25 27 Organizations that follow FASB ASC 958, check here And and complete lines 27, 28, 32, and 33. 28 Net assets with donor restrictions 31, 153, 977. 28 30, 903, 555.		1				
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Form **990** (2021)

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>			X
1 2 3 4 5 6 7 8	Total revenue (must equal Part VIII, column (A), line 12) Total expenses (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 2 from line 1 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) Net unrealized gains (losses) on investments Donated services and use of facilities Investment expenses Prior period adjustments Other changes in net assets or fund balances (explain on Schedule O)	1 2 3 4 5 6 7 8 9	49,6 40,8 8,7 79,7 -7,8	552 353 799 769 340	,39 ,13 ,25 ,03 ,10	39. 57. 37.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,		00.	7.4.0	0.	- -
Da	column (B))	10	80,7	49	, 4	/3.
Pai	rt XII Financial Statements and Reporting					X
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>		 ′es	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	e O.	-		63	
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?					<u> </u>
b	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis,					
С	consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?					
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir Act and OMB Circular A-133?	ngle Audit		Ba	x	_
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audits, explain why on Schedule O and describe any steps taken to undergo such audits		[[3b	x	
					90 (2	2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Ocean Conservancy 23-7245152 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. ☐ Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other ì your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2017 **(b)** 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 36,557,965. 28,163,632 32,994,121 53,132,508 48,096,943 198,945,169. 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge ... 198,945,169. 36,557,965. 28,163,632. 32,994,121, 53,132,508. 48,096,943 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11. column (f) 20,694,102. 178,251,067. 6 Public support. Subtract line 5 from line 4. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2017 **(b)** 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total 36,557,965. 28,163,632. 32,994,121. 53,132,508. 48,096,943 198,945,169. 7 Amounts from line 4 8 Gross income from interest. dividends, payments received on securities loans, rents, royalties, 824,503. 767,978. 821,412. 1,288,927 1,184,539 4,887,359. and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 203,832,528. **11 Total support.** Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 162,748. 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 87.45 14 14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) 15 Public support percentage from 2020 Schedule A, Part II, line 14 81.68 15 16a 33 1/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and ightharpoons Xstop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization _______ 17a 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization

Schedule A (Form 990) 2021

meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts and circumstances test, check this box and stop here. Explain in Part VI how the

organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	, 1	,				
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year	1					
(Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support				_	_	
Cale	endar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
(Add lines 10a and 10b						
11							
	activities not included on line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	e organization's f	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organizat	tion,
							<u></u> ▶∟⊥
	ction C. Computation of Publ					11	
	Public support percentage for 2021 (I					15	%
	Public support percentage from 2020					16	%
	ction D. Computation of Inves					Land	
	Investment income percentage for 20					17	%
	Investment income percentage from 2					18	%
198	a 33 1/3% support tests - 2021. If the						I / IS not
	more than 33 1/3%, check this box a						P
k	33 1/3% support tests - 2020. If the	•			•	•	
20	line 18 is not more than 33 1/3%, che						

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
3a		
3b		
_		
3с		
4-		
4a		
4b		
4c		
5a		
5b 5c		
30		
6		
7		
8		
9a		
9b		
9с		
10a		
10b		

Par	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sect	tion B. Type I Supporting Organizations	•		
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one	or		
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's office			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one suppor organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sect	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instruc	tions).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructio	ns).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
	Parent of Supported Organizations. Answer lines 3a and 3b below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		L

Sche	dule A (Form 990) 2021 Ocean Conservancy			23-7245152 Page 6
Pai	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti	ing Orgai	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on	Nov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu	st complete	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990) 2021

emergency temporary reduction (see instructions).

instructions).

6

<u></u>	Line of amount divided by line 9 amount		. 10	
Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2021			
а	From 2016			
b	From 2017			
С	From 2018			
d	From 2019			
е	From 2020			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2021 distributable amount			
i	Carryover from 2016 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from Section D,			
	line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2021 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2021. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2022. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
a	Excess from 2017			
b	Excess from 2018			
c	Excess from 2019			
d	Excess from 2020			
<u>e</u>	Excess from 2021			

Schedule A (Form 990) 2021

Schedule B (Form 990)

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

OMB No. 1545-0047

Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for the latest information.

2021

Oce	an Conservancy	23-7245152			
Organization type (check one):				
Filers of:	Section:				
Form 990 or 990-EZ	$\overline{\underline{X}}$ 501(c)($\overline{3}$) (enter number) organization				
	4947(a)(1) nonexempt charitable trust not treated as a private foundation				
	527 political organization				
Form 990-PF	501(c)(3) exempt private foundation				
	4947(a)(1) nonexempt charitable trust treated as a private foundation				
[501(c)(3) taxable private foundation				
,	overed by the General Rule or a Special Rule. , (8), or (10) organization can check boxes for both the General Rule and a Special Ru	lle. See instructions.			
General Rule					
	iling Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling ne contributor. Complete Parts I and II. See instructions for determining a contributor's	•			
Special Rules					
sections 509(a)(1) an contributor, during the	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.				
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.					
year, contributions ex is checked, enter her purpose. Don't comp	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \bigsim \$\$\$\$\$\$				
answer "No" on Part IV, line 2,	ution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must swer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify it doesn't meet the filing requirements of Schedule B (Form 990).				

Name of organization

Coean Conservancy

Employer identification number

23-7245152

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
1			Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
2			Person Payroll Noncash X (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
3			Person X Payroll		
(a)	(b)	(c)	(d)		
No. 4	Name, address, and ZIP + 4	* 1,000,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		

Ocean Conservancy

23-7245152

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	rt II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
2	Publicly traded securities		
		ss1,034,467.	10/20/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Employer identification number

Name of organization

23-7245152 Ocean Conservancy Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year Part III from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C (Form 990)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

➤ Complete if the organization is described below.
➤ Attach to Form 990 or Form 990-EZ.

➤ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public

Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

•	Sections	01(c)(4), (3), 01 (0) 01ga1112a	tions. Complete Fart III.				
Nar	ne of orga	nization			Emp	loyer identification nu	ımber
			onservancy			23-7245152	3
Pá	art I-A	Complete if the org	ganization is exempt un	der section 501(c)	or is a section 527 of	organization.	
1	Provide a	a description of the organiz	zation's direct and indirect polit	ical campaign activities	in Part IV.		
2	Political	campaign activity expendit	tures		▶\$	<u> </u>	
3	Voluntee	r hours for political campai	ign activities				
Pá	art I-B	Complete if the ord	ganization is exempt un	der section 501(c)	(3).		
		<u> </u>	incurred by the organization ur		· <i>·</i>	 B	
2	Enter the	amount of any excise tax	incurred by organization mana	gers under section 4955	5	<u> </u>	
3	If the ord	anization incurred a section	on 4955 tax, did it file Form 472	0 for this year?		Yes	No
			, 				□No
		describe in Part IV.					
_			ganization is exempt un	der section 501(c)	, except section 501	(c)(3).	
1	Enter the	amount directly expended	d by the filing organization for s	ection 527 exempt fund	tion activities	\$	
2	Enter the	amount of the filing organ	nization's funds contributed to d	other organizations for s	ection 527		
					_	\$	
3			s. Add lines 1 and 2. Enter here				
	line 17b				▶ 9	\$	
4	Did the f	iling organization file Form	1120-POL for this year?			Yes	No
5			mployer identification number (E				n
	made pa	yments. For each organiza	tion listed, enter the amount pa	aid from the filing organi	zation's funds. Also enter t	he amount of political	
	contribut	tions received that were pr	omptly and directly delivered to	o a separate political org	ganization, such as a separa	ate segregated fund or	а
	political	action committee (PAC). If	additional space is needed, pro	ovide information in Part	: IV.		
		(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of poli	tical
					filing organization's	contributions receive	
					funds. If none, enter -0	promptly and dire	
						political organizat	
						If none, enter -0	١
				1			

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2021

Schedule C (Form 990) 2021	Ocean Conse				245152 Page 2
Part II-A Complete if the or section 501(h)).	ganization is exe	mpt under sectio	n 501(c)(3) and fi	led Form 5768 (el	ection under
	ation belongs to an affi	liated group (and list ir	Part IV each affiliated	d group member's nam	e, address, EIN,
expenses, and sh	are of excess lobbying	expenditures).			
B Check ▶ ☐ if the filing organize	ation checked box A a	nd "limited control" pro	visions apply.		
Lin	nits on Lobbying Expe nditures" means amou	nditures		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to in	fluence public opinion (grassroots lobbying)		175,006.	
b Total lobbying expenditures to in				739,849.	
c Total lobbying expenditures (add	-			914,855.	
d Other exempt purpose expenditu				39,301,069.	
e Total exempt purpose expenditu				40,215,924.	
f Lobbying nontaxable amount. Er				1,000,000.	
If the amount on line 1e, column (a)	or (b) is: The lob	bying nontaxable am	ount is:		
Not over \$500,000	20% of	the amount on line 1e.			
Over \$500,000 but not over \$1,0	00,000 \$100,00	00 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,000 but not over \$1	,500,000 \$175,00	00 plus 10% of the exc	ess over \$1,000,000.		
Over \$1,500,000 but not over \$1	7,000,000 \$225,00	00 plus 5% of the exce	ss over \$1,500,000.		
Over \$17,000,000	\$1,000,	000.			
g Grassroots nontaxable amount (enter 25% of line 1f)			250,000.	
h Subtract line 1g from line 1a. If z	ero or less, enter -0			0.	
i Subtract line 1f from line 1c. If ze	ro or less, enter -0			0.	
j If there is an amount other than a	ero on either line 1h or	line 1i, did the organiza	ation file Form 4720	_	
reporting section 4911 tax for thi	s year?			L	Yes No
		eraging Period Under	• •		
(Some organizations	•	ate instructions for li	nes 2a through 2f.)	of the five columns b	elow.
	Lobbying Expe	nditures During 4-Yea	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total

1,000,000. 1,000,000. 1,000,000. 1,000,000. 4,000,000. 2a Lobbying nontaxable amount **b** Lobbying ceiling amount 6,000,000. (150% of line 2a, column(e)) 806,995. 773,803. 664,161. 914,855. 3,159,814. c Total lobbying expenditures 250,000. 250,000. 250,000. 250,000. 1,000,000. d Grassroots nontaxable amount e Grassroots ceiling amount 1,500,000. (150% of line 2d, column (e)) 113,567. 109,553. 81,148. 175,006. 479,274. f Grassroots lobbying expenditures

Schedule C (Form 990) 2021

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For ea	r each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		(b)	
of the	f the lobbying activity.			Amount		
1	During the year, did the filing organization attempt to influence foreign, national, state, or					
	local legislation, including any attempt to influence public opinion on a legislative matter					
	or referendum, through the use of:					
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
	Media advertisements?					
	Mailings to members, legislators, or the public?					
	Publications, or published or broadcast statements?					
	Grants to other organizations for lobbying purposes?					
	Direct contact with legislators, their staffs, government officials, or a legislative body?					
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
	Other activities?					
	Total. Add lines 1c through 1i Did the patinities in line 1 course the averagination to be not described in section 501(a)(2)?					
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
	If "Yes," enter the amount of any tax incurred under section 4912					
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
	EIII-A Complete if the organization is exempt under section 501(c)(4), section	on 501(c)(5). or se	ection		
- 0.11	501(c)(6).	(.)(- ,,			
				Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?		1			
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?					
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the					
	t III-B Complete if the organization is exempt under section 501(c)(4), section			ection		
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	"No" OR	(b) Part	III-A, lin	e 3, is	
1	Dues, assessments and similar amounts from members		1			
	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic					
_	expenses for which the section 527(f) tax was paid).	, ui				
а	Current year		2a			
	Carryover from last year					
	Total		l _			
	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		—			
	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and					
	expenditure next year?		4			
5	Taxable amount of lobbying and political expenditures. See instructions		5			
Par	IV Supplemental Information					
Provi	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-	A, lines 1	and 2 (See		
instru	ctions); and Part II-B, line 1. Also, complete this part for any additional information.					

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Ocean Conservancy

Employer identification number 23-7245152

Pai	organizations Maintaining Donor Advise organization answered "Yes" on Form 990, Part IV, line		ds or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	vriting that the assets held in donor adv	rised funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes L No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can b	e used only
	for charitable purposes and not for the benefit of the donor o		
_	impermissible private benefit?		Yes No
Pai			, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	· '	
	Preservation of land for public use (for example, recrea		of a historically important land area
	Protection of natural habitat	Preservation o	of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the forn	n of a conservation easement on the last Held at the End of the Tax Year
	day of the tax year.		
а	Total number of conservation easements		
b	Total acreage restricted by conservation easements		
C	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired a	•	
_	listed in the National Register		
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by ti	ne organization during the tax
	year >		
4	Number of states where property subject to conservation eas		- £
5	Does the organization have a written policy regarding the per violations, and enforcement of the conservation easements it	- · · · · · · · · · · · · · · · · · · ·	
6	Staff and volunteer hours devoted to monitoring, inspecting,		
U	Starr and volunteer rours devoted to morntoning, inspecting,	mandling of violations, and emorcing co	riservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and enforcing conserv	ration easements during the year
•	S	ing of violations, and emorcing conserv	valion easements during the year
8	Does each conservation easement reported on line 2(d) abov	e satisfy the requirements of section 17	70(h)(4)(R)(i)
Ü	and section 170(h)(4)(B)(ii)?	•	
9	In Part XIII, describe how the organization reports conservation		
·	balance sheet, and include, if applicable, the text of the footn	•	
	organization's accounting for conservation easements.	oto to the organization o imanolal states	mente that describes the
Pai	t III Organizations Maintaining Collections of	Art. Historical Treasures, or	Other Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under FASB ASC 95		t and balance sheet works
	of art, historical treasures, or other similar assets held for pub	•	
	service, provide in Part XIII the text of the footnote to its finar		
b	If the organization elected, as permitted under FASB ASC 95		
	art, historical treasures, or other similar assets held for public		
	provide the following amounts relating to these items:	,,	,
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
	400 A		•
2	If the organization received or held works of art, historical trea		
-	the following amounts required to be reported under FASB A		· /1
а	Revenue included on Form 990, Part VIII, line 1		> \$
	Assets included in Form 990, Part X		

Sche	dule D (Form 990) 2021 Ocean Co	nservancy				23-	724	1 515	2 p	age 2
_	t III Organizations Maintaining Co		listorical Tr	easures,	or Othe					J
3	Using the organization's acquisition, accession	n, and other records, ch	eck any of the	following th	at make si	gnificant use	of its			
	collection items (check all that apply):	_								
а	Public exhibition	d 🗆	\square Loan or exc	hange progr	am					
b	Scholarly research	е	Other							
С	Preservation for future generations									
4	Provide a description of the organization's col	lections and explain ho	v they further t	he organizat	ion's exen	npt purpose ir	Part	XIII.		
5	During the year, did the organization solicit or	receive donations of an	, historical trea	sures, or oth	ner similar	assets				
	to be sold to raise funds rather than to be mai	ntained as part of the o	rganization's co	ollection?				Yes		□No
Pai	t IV Escrow and Custodial Arrang						t IV, li	ne 9, or		
	reported an amount on Form 990, Part		J			,	ŕ	,		
1a	Is the organization an agent, trustee, custodia	n or other intermediary	for contribution	ns or other a	ssets not i	included				
	on Form 990, Part X?							Yes		□No
b	If "Yes," explain the arrangement in Part XIII a									
	gg		.9					Amoun	t	
С	Beginning balance					1c				
	Additions during the year					•				
e	Distributions during the year									
f	Ending balance					1f				
	Did the organization include an amount on Fo					· 		Yes		No
	If "Yes," explain the arrangement in Part XIII.					·····	. —			Ī
Pai										
) Prior year			d) Three years I	back	(e) Four	years	back
1a	Beginning of year balance	5,180,783.	3,691,630.	3.71	8,250.	3,655,4	168.	2	,334	417.
b	Contributions	, , ,	500,000.				100.		,246	
c	Net investment earnings, gains, and losses	-680,998.	989,153.	+	7,854.	184,1	$\overline{}$,134.
q	Grants or scholarships	7	, , , , , ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
e	Other expenditures for facilities									
٠	and programs			12	5,292.	115,6	593.		111	314.
	Administrative expenses			+	9,182.		322.			134.
g	End of year balance	4,499,785.	5,180,783.	+	1,630.	3,718,2	-	3	,655	
2	Provide the estimated percentage of the curre		<u> </u>	<u> </u>	_,,,,,,	0,720,1			, ,	, 200.
	Board designated or quasi-endowment	• 0000 %	e rg, column (a	ajj field as.						
b	Permanent endowment 74.2200	<u>*************************************</u>								
C	Term endowment Term e									
C	The percentages on lines 2a, 2b, and 2c shou									
20	Are there endowment funds not in the posses	•	that are hold a	and administ	arad for th	o organization				
Sa		Sion of the organization	triat are rielu a	iliu aulililisi	ered for th	ie organizatioi	•	Г	Yes	No
	by:							20(1)	103	X
	(i) Unrelated organizations							3a(i)		X
	(ii) Related organizations							3a(ii)		- 22
	If "Yes" on line 3a(ii), are the related organizat							3b		
Par	Describe in Part XIII the intended uses of the		ent tunas.							
га	t VI Land, Buildings, and Equipme		t IV line 11e 9	Saa Earm OO	∩ Dar+ V I	line 10				
	Complete if the organization answered		1					(4) 5	la . : = !	
	Description of property	(a) Cost or other basis (investment)		or other		cumulated reciation	I '	(d) Bool	k valu	е
	Land	``	Dasis	(other)	uep	I COIALIOI I	-			
	Land						-			
	Buildings		0.1	1 051	-	68,265.	1	0 /	5 7	<u> </u>
С	Leasehold improvements		91	4,054.		00,403.	1	04	5,7	UJ

Schedule D (Form 990) 2021

234,694. 1,080,483.

0.

893,913.

422,322.

e Other.

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

893,913.

657,016.

Part VII	Investments -	Other Securities.
rait viii	- 11176911161119 -	· Other Securities.

Complete if the organization answered "Yes"	on Form 900 Part IV line	11h Soo Form 000 Part V line 12
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		
Part VIII Investments - Program Related.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶
Part IX Other Assets.

(5) (6) (7) (8) (9)

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) Deposits	446,458.
(2) Other assets	57,802.
(3) Charitable remainder trusts receivable	985,430.
(4) Deferred compensation assets	209,082.
(5) Right of use asset for operating leases, net	7,191,831.
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	8,890,603. ■

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	Gift annuity payment liability	1,093,549.
(3)	Deferred compensation liability	209,082.
(4)	Lease liability for operating	
(5)	leases	7,627,004.
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	8,929,635.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

Schedule D (Form 990) 2021

	T XI Reconciliation of Revenue per Audited Financial Sta	itements w	itii i icveiiu	c pci in			
	Complete if the organization answered "Yes" on Form 990, Part IV, lin	ne 12a.					
1	Total revenue, gains, and other support per audited financial statements				1	42,133	<u>,525.</u>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:						
а	Net unrealized gains (losses) on investments	2a					
b	Donated services and use of facilities	2b	459	358.			
С	Recoveries of prior year grants	2c					
d	Other (Describe in Part XIII.)	2d					
е	Add lines 2a through 2d				2e	-7,380	
3	Subtract line 2e from line 1				3	49,514	<u>,328.</u>
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:						
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	138	068.			
b	Other (Describe in Part XIII.)	4b					
	Add lines 4a and 4b				4c		,068.
	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.				5	49,652	<u>,396.</u>
Pa	rt XII Deconciliation of Evnences per Audited Financial St	atamanta V	Nith Evnanc	OO DOF	n - 1		
	rt XII Reconciliation of Expenses per Audited Financial St		vitii Expens	es per	неtu	ırn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.					
1		ne 12a.			retu 1	irn. 41,153	,289.
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.					,289.
1 2	Complete if the organization answered "Yes" on Form 990, Part IV, line Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities	ne 12a.					,289.
1 2	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25:	ne 12a.					,289.
1 2	Complete if the organization answered "Yes" on Form 990, Part IV, line Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities	2a 2b					,289.
1 2	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses	2a 2b 2c				41,153	-
1 2 a b c	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses	2a 2b 2c 2d	459	, 358.		41,153 459	,358.
1 2 a b c	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.)	2a 2b 2c 2d	459	, 358.	1	41,153	,358.
1 2 a b c d	Complete if the organization answered "Yes" on Form 990, Part IV, Iir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d	2a 2b 2c 2d	459	, 358.	1 2e	41,153 459	,358.
1 2 a b c d e 3	Complete if the organization answered "Yes" on Form 990, Part IV, Iir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1	2a 2b 2c 2d	138	,358.	1 2e	41,153 459	,358.
1 2 a b c d e 3	Complete if the organization answered "Yes" on Form 990, Part IV, Iir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1:	2a 2b 2c 2d	138	, 358.	1 2e	41,153 459 40,693	,358.
1 2 a b c d e 3 4 a b	Complete if the organization answered "Yes" on Form 990, Part IV, Iir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b	2a 2b 2c 2d 4a 4b	138	,068.	1 2e	41,153 459 40,693	,358. ,931.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part V, line 4:

Ocean Conservancy's permanently restricted gifts are intended to be held in perpetuity and remain invested in order to generate income that will support either general operations or a donor supported fellowship Annual appropriations for expenditure are reviewed and approved by the Board of Directors.

Part X, Line 2:

Management evaluated OC's tax positions and has concluded that OC has taken no uncertain tax positions that require either recognition or disclosure in the accompanying financial statements.

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

Employer identification number

Ocean Conservancy 23-7245152 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ______X Yes 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (e) If activity listed in (d) (f) Total (a) Region (b) Number of (c) Number of (d) Activities conducted in the region émployees, expenditures offices (by type) (such as, fundraising, prois a program service, agents, and for and in the region gram services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in the region in the region in the region Central America and the Caribbean 0 Program Services Consulting services 738,567. East Asia and the Consulting services, Pacific 0 photography/videography Program Services 433,323. Consulting services, photography/videography, 0 subscription/dues 410,841. Europe Program Services Middle East and North Africa 0 Program Services Consulting services 40,616. North America 1 Program Services Consulting services 411,225. South America 0 Program Services Consulting services 376,936. South Asia 0 42,000. Program Services Consulting services Consulting services. Sub-Saharan Africa 0 photography/videography 145,347. Program Services 3 a Subtotal 0 2,598,855.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

931,518.

3,530,373.

and 3b)

b Total from continuation

sheets to Part I c Totals (add lines 3a

Part I Continuation		s per Regio	^_x n. (Schedule F (Form 990), Part I, line 3)	23 72431	Ja Page i
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and			Grants to recipients		
the Caribbean	O	0	located in the region		57,000.
East Asia and the			Grants to recipients		
Pacific	0	0	located in the region		361,366.
_			Grants to recipients		100 150
Europe	0	0	located in the region		102,152.
W. 3.33 P					
Middle East and North Africa		0	Grants to recipients located in the region		10,000.
MOTOR MITTOU		,	recuesa in one region		10,000.
			Grants to recipients		
North America	0	0	located in the region		52,000.
			Grants to recipients		
South America	0	0	located in the region		227,000.
			Grants to recipients		
South Asia	0	0	located in the region		10,000.
Sub-Saharan Africa		0	Grants to recipients located in the region		112 000
Sub-Saliatali Attica		0	rocated in the region		112,000.
Takala B					021 510
Totals	<u> </u>				931,518.

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV appraisal, other)
		Central America						
		and the Caribbean	Ghost gear retrieval	23,000.	Wire transfer	0.	N/A	N/A
			International Coastal	22 000	m!		NT / 3	17/3
		and the Caribbean	Cleanup	22,000.	Wire transfer	0.	N/A	N/A
		Central America	International Coastal					
		and the Caribbean	Cleanup	10,000.	Wire transfer	0.	N/A	N/A
		East Asia and the						
		Pacific	Plastics pollution	248,272.	Wire transfer	0.	N/A	N/A
		East Asia and the	Plastic waste					
			management	93,094.	Wire transfer	0.	N/A	N/A
			International Coastal		l	_		
		Pacific	Cleanup	20,000.	Wire transfer	0.	N/A	N/A
			TeamSeas World Oceans					
		Europe	Day Cleanup	6,227.	Wire transfer	0.	N/A	N/A
			International Coastal	10.000	71		NT / 3	17/3
2 Enter total number of			Cleanup recognized as charities by the	-	Wire transfer		N/A	N/A

	exempt so t(s)(s) digatilization by the inits, of for which the grantee of course has provided a section so t(s)(s) equivalency letter	
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	
2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax	

3 Enter total number of other organizations or entities

Part II Continuation of	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line	1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
		Europe	Ghost gear retrieval	10,000.	Wire transfer	0.	N/A	N/A
		Europe	Ghost gear retrieval	25,000.	Wire transfer	0.	N/A	N/A
		Europe	Ghost gear retrieval	30,000.	Wire transfer	0.	N/A	N/A
			International Coastal					
		Europe	Cleanup	10,000.	Wire transfer	0.	N/A	N/A
		Europe	POSEIDON - fisheries management	8,925.	Wire transfer	0.	N/A	N/A
		Middle East and North Africa	International Coastal Cleanup	10,000.	Wire transfer	0.	N/A	N/A
		North America	Ghost gear retrieval	20,000.	Wire transfer	0.	N/A	N/A
		North America	Ghost gear retrieval	22,000.	Wire transfer	0.	N/A	N/A
			International Coastal					
		North America	Cleanup	10,000.	Wire transfer	0.	N/A	N/A

23-7245152

132182 04-01-21

scriedule F (Form 990)	Occui	. Conscivancy				4 3132		Page 2
Part II Continuation of	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States	(Schedule F (Form 9	90), Part II, line	1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
			ASPIRe Project -		l	_		
		South America	Plastics pollution	197,000.	Wire transfer	0.	N/A	N/A
			International Coastal					
		South America	Cleanup	10,000.	Wire transfer	0.	N/A	N/A
				, , , , ,				
			TeamSeas and					
			International Coastal					
		South America	Cleanups	20,000.	Wire transfer	0.	N/A	N/A
			International Coastal		L			
		South Asia	Cleanup	10,000.	Wire transfer	0.	N/A	N/A
			TeamSeas and					
		Sub-Saharan	International Coastal					
		Africa	Cleanups	12,000.	Wire transfer	0.	N/A	N/A
			-	,		-		
		Sub-Saharan	International Coastal					
		Africa	Cleanup	10,000.	Wire transfer	0.	N/A	N/A
			Ghost gear					
			retrieval/Joanna					
		Sub-Saharan	Toole GloLitter	00.000				
		Africa	Partnership Ghost gear	20,000.	Wire transfer	0.	N/A	N/A
			retrieval/Joanna					
		Sub-Saharan	Toole GloLitter					
		Africa	Partnership	20,000.	Wire transfer	0.	N/A	N/A
				,				
		Sub-Saharan	International Coastal					
		Africa	Cleanup	10,000.	Wire transfer	0.	N/A	N/A

132182 04-01-21

Part II Continuation o	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line	1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan						
		Africa	Ghost gear retrieval	40,000.	Wire transfer	0.	N/A	N/A

23-7245152

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement noncash noncash assistance assistance

Page 4

Schedule F (Form 990) 2021 (Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2021

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

(estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.
Part I, Line 2:
For research grants, Ocean Conservancy requires semiannual financial
reports along with project, progression discussions and reports. For
cleanup grants (typically \$5,000 or less) Ocean Conservancy requires a
basic financial report certifying the funds were used for the purpose of
the grant.
Part I, line 3:
Cash value paid in US dollars.

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

Ocean (conservancy				23-7245	132
Part I Fundraising Activities required to complete this pa	5. Complete if the organization answurt.	wered "Y	'es" o	n Form 990, Part IV,	line 17. Form 990-E2	Z filers are not
1 Indicate whether the organization ra						
a X Mail solicitations				overnment grants		
b X Internet and email solicitation			•	nment grants		
c X Phone solicitations	g L Speci	al fundra	aising	events		
d X In-person solicitations						
2 a Did the organization have a written	,	•	•			
key employees listed in Form 990, I	-	•		-		
b If "Yes," list the 10 highest paid ind		suant to	agree	ements under which	the fundraiser is to b	oe .
compensated at least \$5,000 by th	e organization.					
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have c or cor contrib	Did aiser ustody trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser	(vi) Amount paid to (or retained by) organization
					listed in col. (i)	
Newport One - 21 Railroad Ave, Duxbury, MA 02332	Direct Mail Consulting	Yes	No X	7 168 272	463,395.	6 704 877
SD&A Teleservices - 5757 West	Direct Mail Consulting	+		7,168,272.	403,393.	6,704,877.
Century Blvd, Los Angeles, CA	Telemarketing		х	37 595	35,752.	1,843.
Century Bivd, hos Angeles, CA	Telemarketing		^	37,595.	33,732.	1,043.
	+					
		I				
Total				7,205,867.	,	
3 List all states in which the organizati or licensing.	on is registered or licensed to solici	it contrib	outions	s or has been notified	d it is exempt from re	egistration
AL, AK, AZ, AR, CA, CO, CT,	,DE,FL,GA,HI,ID,IL	,IN,	ΙΑ,	KS, KY, LA, M	E,MD,MA,MI	,MN,MS,MO
MT, NE, NV, NH, NJ, NM, NY,	, NC, ND, OH, OK, OR, PA	RI,	SC,	SD,TN,TX,U	T, VT, VA, WA	.,WV,WI,WY
DC						

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 **(b)** Event #2 (c) Other events (d) Total events (add col. (a) through col. (c)) (event type) (total number) (event type) Revenue 1 Gross receipts 2 Less: Contributions **3** Gross income (line 1 minus line 2) 4 Cash prizes 5 Noncash prizes Direct Expenses 6 Rent/facility costs 7 Food and beverages 8 Entertainment 9 Other direct expenses 10 Direct expense summary. Add lines 4 through 9 in column (d) 11 Net income summary. Subtract line 10 from line 3, column (d) Part III | Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add Revenue (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses 3 Noncash prizes 4 Rent/facility costs 5 Other direct expenses Yes Yes Yes 6 Volunteer labor No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) **9** Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? **b** If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? _____ Yes ____ No **b** If "Yes," explain:

Schedule G (Form 990) 2021

Sch	nedule G (Form 990) 2021 Ocean Conservancy 23-	7245	5152	Page 3
	Does the organization conduct gaming activities with nonmembers?	. 🗌	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed	_		
	to administer charitable gaming?	Ш	Yes	└── No
	Indicate the percentage of gaming activity conducted in:	1	1	
	a The organization's facility		+	<u>%</u>
	o An outside facility Enter the name and address of the person who prepares the organization's gaming/special events books and records:	13b		<u>%</u>
14	Enter the name and address of the person who prepares the organization's garning/special events books and records.			
	Name			
	Address >			
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
k	If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount			
	of gaming revenue retained by the third party >\$			
c	c If "Yes," enter name and address of the third party:			
	Name			
	Address			
16	Gaming manager information:			
	Name ▶			
	Gaming manager compensation ▶ \$			
	Description of services provided			
	☐ Director/officer ☐ Employee ☐ Independent contractor			
	Mandatory distributions:			
a	a Is the organization required under state law to make charitable distributions from the gaming proceeds to		Voc	□ No
ŀ	retain the state gaming license? Discription Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		163	140
_	organization's own exempt activities during the tax year > \$			
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and I	art III, I	ines 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			
S.C	hedule G, Part I, Line 2b, List of Ten Highest Paid Fundraise	re·		
	neadle o, rare 1, mile 25, mise of ren nighese rara randraise	<u></u>		
, .	Name of Bardarian GDCA Malanarian			
(i	.) Name of Fundraiser: SD&A Teleservices			
(i	.) Address of Fundraiser: 5757 West Century Blvd, Los Angeles,	CA	90	045
•	· · · · · · · · · · · · · · · · · · ·			
Рa	rt I, Line 2b, Column (v):			
Am	nounts listed in Part I, Column V include a portion of non-fur	ıdraj	sin	.a
nr	rofessional fees.			

Schedule G	G (Form 990)	Ocean Co	onservancy	23-7245152	Page 4
Part IV	G (Form 990) Supplemental Info	rmation (contin	ued)		-

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization 23-7245152 Ocean Conservancy Part I **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
Aleut Community of St. Paul Island							Tribal conservation &
Tribal Government of St. Paul -							management in the
4720 Business Park Blvd Ste G42 -							Pribilof Islands marine
Anchorage, AK 99503	92-0060403	501(c)(3)	85,000.	0.	N/A	N/A	ecosystem
Sea Mammal Education Learning							
Technology Society (SMELTS) - 1003							
Iowa Heights Road - Sedro Woolley,							
WA 98284	47-3370136	501(c)(3)	30,000.	0.	N/A	N/A	Ghost gear retrieval
							Support of ongoing work
Aqqaluk Trust							to create methods that
P.O. Box 509							digitally rematriate
Kotzebue, AK 99752	94-3116762	501(c)(3)	25,000.	0.	N/A	N/A	cultural knowledge to
							Tribal conservation &
Bering Sea Fishermen's Association							management in the
821 N Street, Suite 103							Artic-Yukon-Kuskokwim
Anchorage, AK 99501	92-0074000	501(c)(3)	45,000.	0.	N/A	N/A	ecosystem
Buffalo Niagara Waterkeeper Inc.							
721 Main Street							 ICC cleanup event & data
Buffalo, NY 14203	22-2993054	501(c)(3)	10,000.	0.	N/A	N/A	collection
Center For Coastal Studies, Inc.							
5 Holway Avenue							Joanna Toole Internship
Provincetown, MA 02657	04-2609788	501(c)(3)	12,000.	0.	N/A		support

Enter total number of other organizations listed in the line 1 table

0.

Schedule I (Form 990) 2021

Schedule I (Form 990) Ocean Con Part II Continuation of Grants and Other	_	omestic Organization	s and Domestic G	overnments (Sch	nedule I (Form 990) Pr		3-7245152 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Dream In Green, Inc. 2103 Coral Way, 2nd Floor Miami, FL 33145	20-5196010	501(c)(3)	35,000.	0.	.N/A	N/A	Circularity Assessment Protocol
Ecology Center 2530 San Pablo Avenue Berkeley, CA 94702	94-1703351	501(c)(3)	10,000.	0.	.N/A	n/A	Ecology Center's Education and Engagement Program support
Environmental Defense Fund 257 Park Avenue South, 17th Floor New York, NY 10010	11-6107128	501(c)(3)	41,000.	0.	.N/A	N/A	Support of generating education materials about ocean Carbon Dioxide Removal (CDR)
Environmental Leadership Program P.O. Box 907 Greenbelt, MD 20768	04-3521791	501(c)(3)	16,500.	0.	N/A	N/A	FY22 Roger Arliner Young Diversity Fellowship
First Alaskans Institute 606 E Street, Ste 200 Anchorage, AK 99501	92-0174854	501(c)(3)	18,000.	0.	N/A	N/A	Smokehouse Gala sponsorship & 2.5 month fellowship
Global Resilient Cities Network (GRCN) - 6 West 48th Street, 10th Floor - New York, NY 10036	85-0990988	501(c)(3)	25,000.	0.	.N/A	N/A	Urban Ocean Cities support
Green Diversity Initiative dba Green 2.0 - 6218 Georgia Avenue NW, Ste 1-629 - Washington, DC 20011	46-5220283	501(c)(3)	20,000.	0.	N/A	N/A	Green 2.0 annual support
Gulf of Maine Lobster Foundation 1 High Street, Suite 5, P.O. Box 52 Kennebunk, ME 04043	01-0535494	501(c)(3)	22,055.	0,	N/A	N/A	Derelict fishing gear and large debris removal
Longwood University Foundation, Inc 201 High Street, Lancaster G-28 - Farmville, VA 23909	54-6047289	501(c)(3)	10,000.	0.	N/A	N/A	Clean Virginia Waterways - ICC Small Grants Program

Schedule I (Form 990) Ocean Con	servancy					2	23-7245152 Page 1
Part II Continuation of Grants and Other	Assistance to Do	mestic Organization	s and Domestic G	overnments (Sch	edule I (Form 990), Pa	art II.)	1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Native American Rights Fund							North Bering Sea Climate
1506 Broadway							Resilience Area
Boulder, CO 80302	84-0611876	501(c)(3)	73,000.	0.	N/A	N/A	implementation support
							East Coast Indigenous
NDPonics							Landscapes Partnership
513 Beaty Hollow							Expansion Strategy
Lexington, VA 24450	47-2531760	501(c)(3)	40,000.	0.	N/A	N/A	support
Occidental College							Support for creating
1600 Campus Road							infrastructure for the
Los Angeles, CA 90041	95-1667177	501(c)(3)	20,000.	0.	N/A	N/A	Moving Forward Network
Ocean Foundation							
1320 19th Street Nw #500							
Washington, DC 20036	71-0863908	501(c)(3)	80,000.	0.	N/A	N/A	Sea Grass Grow 2022
Desific Environment and Description							
Pacific Environment and Resources							Description
Center - 473 Pine Street, Third	04 2620024	E01/->/2>	560,000	0	NT / 3	h. / 3	Decarbonizing
Floor - San Francisco, CA 94104	94-2628924	501(c)(3)	560,000.	0.	N/A	N/A	international shipping
Resource Legacy Fund							
555 Capitol Maill, Suite 1095							Fisheries Policy
Sacramento, CA 95814	95-4703838	501(c)(3)	10,000.	0.	N/A	N/A	Coalition support
					, , , , , ,	- F17	Hosting of 3 screenings
Sereia Films Inc							in the South Florida are
8550 Byron Ave 2J							to promote marine
Miami Beach, FL 33141	81-1000192	501(c)(3)	10,000.	0.	N/A	N/A	conservation
University of Florida Engineering		_,,,,,,,	1,-30.	•		1	Support for continued
School of Sustainable							monitoring of Tampa Bay
Infrastructure and - 1938 West							seagrass and primary
University Avenue - Gainesville,	59-0974739	501(c)(3)	29,990.	0.	N/A	N/A	producers
		_,,,,,,	1	•			
University of Georgia Research							
Foundation, Inc 310 E. Campus							Circularity Assessment
Road - Athens, GA 30602	58-1353149	501(c)(3)	49,238.	0.	N/A	N/A	Protocol

Schedule I (Form 990)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
est Oakland Environmental ndicators Project - 349 Mandela arkway - Oakland, CA 97607	20-2384563	501(c)(3)	20,000.	0.	N/A		Oakland Shoreline Leadership Academy support

Name of Organization or Government: Aqqaluk Trust

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.							
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance		
		0.5.4111.4	(1)				
Part IV Supplemental Information. Provide the information red	uired in Part I, lin	ie 2; Part III, column	(b); and any other a	dditional information.			
Part I, Line 2:							
For research grants, Ocean Conserv	ancy req	uires semi	annual fin	ancial			
reports along with project, progre	ssion di	scussions	and report	s. For			
cleanup grants (typically less tha	n \$5,000) Ocean Co	nservancy	requires a			
basic financial report certifying	the fund	s were use	d for the	purpose of			
the grant.							
Part II, line 1, Column (h):							

Part IV Supplemental Information
(h) Purpose of Grant or Assistance: Support of ongoing work to create
methods that digitally rematriate cultural knowledge to Indigenous
peoples

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

Ocean Conservancy

Employer identification number 23-7245152

D	2	Z I J I J		
Pá	art I Questions Regarding Compensation		Yes	No
10	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,		168	No
la	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	Travel for companions Payments for business use of personal residence Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		<u> </u>
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?			X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?			Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
_	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
-	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
-	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	-		
-	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	-		
-	Regulations section 53.4958-6(c)?	9		
_				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) Janis Searles Jones	(i)	411,956.	150,000.	719.	24,750.	31,613.	619,038.	0.
CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) Emily Woglom	(i)	261,698.	2,000.	469.	15,736.	17,650.	297,553.	0.
EVP	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) Sarah Humphries	(i)	242,987.	2,000.	719.	14,794.	22,128.	282,628.	0.
Chief Development Officer	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) Chris Dorsett	(i)	227,466.	2,000.	719.	13,901.	31,613.	275,699.	0.
VP, Conservation	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) Katherine Andrews	(i)	242,526.	2,000.	719.	14,639.	10,538.	270,422.	0.
Chief of Strategy	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) Kenneth Donaldson	(i)	227,942.	2,000.	719.	14,003.	10,538.	255,202.	0.
CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) Julia Roberson	(i)	226,462.	2,000.	313.	13,627.	10,538.	252,940.	0.
VP, Communications	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) Adrienne Loftin	(i)	205,992.	1,160.	1,247.	12,420.	10,538.	231,357.	0.
Chief People & Culture Officer	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) Scott Highleyman	(i)	176,868.	2,000.	1,844.	10,984.	31,613.	223,309.	0.
VP, Artic Programs	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) Anne Merwin	(i)	176,447.	2,000.	284.	11,138.	31,613.	221,482.	0.
VP, Conservation	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) George Leonard	(i)	165,243.	2,000.	1,092.	10,167.	31,613.	210,115.	0.
Chief Scientist	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) Jeffrey Watters	(i)	162,150.	2,000.	245.	9,865.	31,613.	205,873.	0.
VP, External Affairs	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) Malissa Lash	(i)	154,917.	2,000.	359.	9,713.	31,613.	198,602.	0.
VP, Resource Development	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) Kelly Luck	(i)	153,158.	2,000.	537.	9,507.	31,613.	196,815.	0.
Sr Director, Foundation & Government	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) Teresa Parsons	(i)	165,776.	2,000.	256.	10,217.	10,538.	188,787.	0.
Sr Director, Conservation Support	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) Michelle Frey	(i)	145,561.	2,000.	218.	9,003.	31,613.	188,395.	0.
Senior Director, Digital Outreach	(ii)	0.	0.	0.	0.	0.	0.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B)			(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(E) Total of columns (B)(i)-(D)	in column (B)
(A) Name and Title	(A) Name and Title		(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(17) Trishna Gurung	(i)	145,277.	2,000.	217.	8,969.	31,613.	188,076.	0.
Sr Director, Communications	(ii)	0.	0.	0.	0.	0.	0.	0.
(18) Richard Sheard	(i)	151,338.	2,000.	510.	9,138.	10,538.	173,524.	0.
Senior Director, Shipping Emissions	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(i) (ii)							
	(i)							
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SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public . Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization Ocean Conservancy Employer identification number 23-7245152

D-	Ucean Conser				23-724515	
Pa	rt I Types of Property	1 (-)	(1-)	(a)	(4)	
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amou	unts
1	Art - Works of art					
2	Art - Historical treasures					
3	Art - Fractional interests					
4	Books and publications					
5	Clothing and household goods					
6	Cars and other vehicles					
7	Boats and planes					
3	Intellectual property					
9	Securities - Publicly traded	X	67	1,695,531.	Fair market valu	.e
)	Securities - Closely held stock					
ı	Securities - Partnership, LLC, or					
	trust interests					
2	Securities - Miscellaneous					
}	Qualified conservation contribution -					
	Historic structures					
ı	Qualified conservation contribution - Other					
5	Real estate - Residential					
	Real estate - Commercial					
	Real estate - Other					
3	Collectibles					
)	Food inventory					
)	Drugs and medical supplies					
l	Taxidermy					
2	Historical artifacts					
3	Scientific specimens					
ļ	Archeological artifacts					
5	Other (Cryptocurrenc)	X	2,851	1.369.784.	Fair Market Valu	e
;	Other (Supplies)	X	1		Fair Market Valu	
,	Other ()		_	3301	1411 11411100 1414	
3	Other (
<u>'</u>	Number of Forms 8283 received by the organ	ization durin	a the tay year for a	eontributions		
,	for which the organization completed Form 82					0
	101 Which the organization completed 1 offit 02	200, i ait v, i	Jones Acknowledg	Jement 23	l vo	s I
۱۵	During the year, did the organization receive b	ov contributio	on any proporty ro	ported in Part I lines 1 throug		3 1
,a	must hold for at least three years from the dat					
	•			•		
L	exempt purposes for the entire holding period	17			30a	
	If "Yes," describe the arrangement in Part II.	naliay that r	aguiraa tha raviaw	of any populard contribu	tions?	.
 -	Does the organization have a gift acceptance				tions? 31 X	+
a	Does the organization hire or use third parties contributions?		•		32a	
	If "Yes," describe in Part II.					
b	ii res, describe iii rait ii.					
b 3	If the organization didn't report an amount in	column (c) fo	or a type of propert	y for which column (a) is che	cked,	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2021

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
Schedule M, Line 32b:
All non-standard contributions are reviewed by the VP, Resource
Development. In consultation with the CFO, the VP, Resource
Development will determine if it is in the best interest of the
organization to accept the gift.

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Ocean Conservancy

Employer identification number 23-7245152

Form 990, Part I, Line 1, Description of Organization Mission: Together with our partners, we create science-based solutions for a healthy ocean and the wildlife and communities that depend on it.

Form 990, Part III, Line 4a, Science, policy and outreach: (continued) outreach, and our own reports and content. Our digital and direct mail audiences regularly take action to advance our conservation priorities.

Form 990, Part III, Line 4b, Trash Free Seas: (continued) Alliance, to implement more effective international policy and financing solutions to reduce ocean plastic. We advocate, informed by the best available science and more than 30 years of our International Coastal Cleanup data, to eliminate the most problematic forms of single use plastic packaging and products. We foster best practices among key stakeholders to create new, innovative approaches to prevent and remove ghost fishing gear - the single deadliest form of plastic in the ocean.

Form 990, Part III, Line 4c, Climate: (continued) emissions, with the aim of making the global shipping industry a zero-emissions sector by 2050.

Form 990, Part III, Line 4d, Other Program Services: Marine ecosystem protection: Ocean Conservancy works at the local, state, federal and international level to advance conservation solutions, using the best available evidence and community knowledge,

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Employer identification number 23-7245152

Page 2

to protect ecosystems and the communities that depend on them. We advance protections for culturally and ecologically important Arctic ecosystems, working in partnership with Indigenous communities. We work at the regional, national and international level to rebuild ecologically important fisheries, partnering with fishermen and local communities to advance durable protections through meaningful, innovative approaches to management and policy outcomes in the face of the biodiversity and climate crisis.

Expenses \$ 4,538,961. including grants of \$ 40,838. Revenue \$ 0.

Directors Jean Nelson and Will Martin are married.

Form 990, Part VI, Section B, line 11b:

Form 990, Part VI, Section A, line 2:

The 990 is prepared by an outside firm. The CFO performs a detailed review of the 990, reconciles any questions and modifies the return if necessary.

The 990 is then forwarded to the Finance Committee for further questions.

After their review and any adjustments if necessary, the 990 is forwarded to the entire Board and then filed with IRS.

Form 990, Part VI, Section B, Line 12c:

Conflict of interest policy disclosure statements are to be prepared at least annually. In the case where a possible conflict by an employee other than the CEO of the organization is identified, the CEO shall determine whether an actual or potential conflict of interest exists or can be reasonably construed to exist and how the conflict of interest should be resolved. When a conflict of interest is disclosed by a covered person other than a covered employee or by the CEO, the Chair shall disclose the

Name of the organization **Employer identification number** Ocean Conservancy 23-7245152 conflict of interest to the Board of Directors or a designated committee. Then by majority vote of the disinterested Directors (even if the disinterested Directors constitute less than a quorum) it will be decided whether an actual or potential conflict of interest exists or can be reasonably construed to exist. Proposals to the full Board of Directors as to how the conflict of interest should be resolved will then be provided. Form 990, Part VI, Section B, Line 15: The Board sets the President & CEO's salary based on its evaluation of their performance. The Board takes into account market surveys and the organization's performance and financial position. The Executive Committee of the Board of Directors reviews and approves the compensation of other officers and key employees using externally prepared comparability data. Form 990, Part VI, Line 17, List of States receiving copy of Form 990: AL,AR,CA,FL,GA,HI,IL,KS,KY,LA,MD,MA,MI,MN,MS,NH,NJ,NM,NY,NC,OK,OR,PA,RI,SC TN, UT, VA, WV, WI Form 990, Part VI, Section C, Line 19: Ocean Conservancy's audited financial statements, governing documents and conflict of interest policy are available upon request. Form 990, Part IX, Line 11g, Other Fees: Consultants, contractors, temporary help, and other professional fees: Program service expenses 7,590,158. Management and general expenses 487,707. 429,848. Fundraising expenses

8,507,713.

Total expenses

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print 23-7245152 Ocean Conservancy File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 1300 19th ST NW Ste 800 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. Washington, DC 20036 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Code Is For Is For Code Form 990 or Form 990-EZ 01 Form 1041-A 80 Form 4720 (other than individual) Form 4720 (individual) 03 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) Kenneth Donaldson The books are in the care of ► 1300 19th ST NW Ste 800 - Washington, DC 20036 Telephone No. \blacktriangleright (202) 429-5609 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this __l. If it is for part of the group, check this box ▶ ____ and attach a list with the names and TINs of all members the extension is for. May 15, 2023 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year or ► X tax year beginning JUL 1, 2021 , and ending JUN 30, 2022 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return L Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За **b** If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2022)

instructions.